May 11, 2021 | Planning and Construction Committee

SUL ROSS STATE UNIVERSITY

Campus Master Plan
AGENDA

• Process and Input
• Existing Conditions and Analysis

• Enrollment and Utilization
• Master Plan Recommendations
• Project Phases
• Milestones
• Student & Faculty Surveys
• Stakeholder Interviews
<table>
<thead>
<tr>
<th>PHASES</th>
<th>Mobilization &amp; Discovery</th>
<th>Analysis &amp; Schematic</th>
<th>Review &amp; Recommendations</th>
<th>Final Facilities Master Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• Project/client kickoff meeting with leadership</td>
<td>• Analysis of existing conditions</td>
<td>• Development of planning scenarios</td>
<td>• Phased implementation plan</td>
</tr>
<tr>
<td></td>
<td>• Information and data gathering</td>
<td>• Internal charrette</td>
<td>• Development of recommendations</td>
<td>• Cost estimates</td>
</tr>
<tr>
<td></td>
<td>• Stakeholder and user engagement</td>
<td>• Develop solutions</td>
<td>• Review meetings with leadership</td>
<td>• Final review and presentations</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Presentation of Discovery/Analysis Phases</td>
<td>• Master plan refinement</td>
<td></td>
</tr>
</tbody>
</table>
• MRGC Leadership Meetings and Facilities Visits – November 12-13, 2019
  – Met with MRGC Leadership
  – Facilities tours in Del Rio, Uvalde and Eagle Pass
• Project Kickoff and Stakeholder Interviews – January 27-29, 2020
  – Met with Leadership and Staff
• Campus Engagement Survey – January 2020 – March 2020
• Campus Utilities and Lighting Assessment – June 25, 2020
• Campus Master Plan Update with President Gallego – July 8, 2020
• University Pool Assessment – July 28, 2020
• TRB Rio Grande Facility Submitted – August 4, 2020
• Conceptual Campus Master Plan Presentation – September 21, 2020
• Campus Technology Assessment – September 25, 2020
• RAS Concept and Future Improvements Workshop – October 6, 2020
• Campus Master Plan Confirmation with President Gallego – December 14, 2020
• Draft Campus Master Plan Presentation – April 7, 2021
• Draft Campus Master Plan Submission – Mid April 2021
• Planning & Construction Committee – May 2021
• Board of Regents Presentation – August 2021
STUDENT & FACULTY SURVEYS

STUDENT & FACULTY SURVEY SUMMARY

103 students
61% of which live off-campus
39 separate departments

105 faculty members

WHAT ARE THE BEST FEATURES ON CAMPUS?

- Campus Appearance 25%
- Surrounding Nature 15%
- Buildings 13%
- Library 4%
- Community 4%
- Campus Size 13%
- Views 4%
- Faculty 4%
- Views 4%

FAST FACTS:

- Students 89% feel buildings are well connected for walking
- Faculty members 78% would use outdoor rooms & spaces if available
- Students 55% of respondents commute from Alpine, Texas
- Faculty members 76% of respondents call for expansion or building of new facilities to serve needs
- Students 49% of respondents do not feel furniture, fixtures, & lighting in classrooms and labs are sufficient

WHAT FEATURES NEED THE MOST ATTENTION?

- Faculty members
- Students

51% Maintenance/Renovation
40% Technology
13% Signage
9% Lighting
0% Housing
0% Parking

KEY THEME [QUANTITY v. QUALITY]

The spaces themselves are more than sufficient for the volume of students and community members. However, the utilization is lacking and the quality of the spaces is insufficient.

FACULTY SURVEY OPPORTUNITIES FOR INTERDEPARTMENTAL COLLABORATION:

- Co-taught courses
- Shared lab space
- Interdisciplinary work space

STUDENT SURVEY WHAT WOULD ENCOURAGE YOU TO SPEND MORE TIME ON CAMPUS?

- Community Spaces
- Events
- Outdoor Seating
- Study Spaces
- Movie Nights
- Recreation Areas
STAKEHOLDER INTERVIEWS
JAN 2020

KEY THEMES FROM STAKEHOLDER INTERVIEWS

MAJOR CONCERNS

- Lighting
  - interior fixtures
  - exterior visibility

- Maintenance
  - building interiors
  - flooding & leaks
  - lack of custodial closets

- Operational Hours
  - extended dining & library hours

- Accessibility & ADA
  - residence halls without elevators
  - parking shortage

- Teleconference & Smart Classrooms
  - dated rooms
  - mobile furniture
  - room shortage

- Technology
  - need IT building
  - move to cloud
  - university-issued computers

KEY THEMES FROM STAKEHOLDER INTERVIEWS

OPPORTUNITIES

- Outdoor Event Space
  - multiuse & weather resistant space

- Concentrations for Different Campuses
  - e.g. Del Rio College of Business

- Lounging Spaces
  - dedicated space to study and relax
  - indoor & outdoor communal spaces

- Wayfinding & Navigation
  - aerial maps
  - list of building uses

- Residents Halls
  - more housing
  - maintain & upgrade
  - kitchen facilities

- Collaborate & Consolidate Uses
  - daytime building usage
  - concentrate services
EXISTING CONDITIONS & ANALYSIS

- Alpine Campus
- Existing Conditions
- Building Functionality
- Edges & Entries
- Circulation
- Open Space
- Travel Distance
- Opportunities & Constraints
OPPORTUNITIES & CONSTRAINTS

LEGEND
- Pre-planned New Uses
- Opportunity for New Building Function/Facilities
- Opportunity to Improve Facility
- Opportunity for Improved Student Amenities
- Opportunity for Walking/Biking Trails
- Potential Trail Access Point
- Opportunity for Additional Parking
- Facility Needs Significant Updates
- Potential Pedestrian/Vehicle Conflict
• Classroom Utilization
• Classroom Lab Utilization
• Enrollment Projections
  o Alpine Campus
## Overall Classroom (FICM 110) Usage by Building

**Sul Ross University, 2019F**

<table>
<thead>
<tr>
<th>Building</th>
<th>Rooms</th>
<th>Room Fill</th>
<th>Average Hours/ Week</th>
<th>Difference from Target</th>
<th>Overall Building Utilization</th>
</tr>
</thead>
<tbody>
<tr>
<td>[ ] ACADEMIC/COMPUTER RESOURCE CNTR</td>
<td>3</td>
<td>37.3%</td>
<td>21.3</td>
<td>(16.7)</td>
<td>20.9%</td>
</tr>
<tr>
<td>[ ] BRISCOE ADMINISTRATION BUILDING</td>
<td>4</td>
<td>40.5%</td>
<td>16.0</td>
<td>(22.0)</td>
<td>17.1%</td>
</tr>
<tr>
<td>[ ] CERAMICS/SCULPTURE BLDG</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>[ ] EQUINE FACILITY</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>[ ] EVERETT E TURNER RAS CENTER</td>
<td>7</td>
<td>40.6%</td>
<td>14.1</td>
<td>(23.9)</td>
<td>15.1%</td>
</tr>
<tr>
<td>[ ] FERGUSON HALL</td>
<td>4</td>
<td>33.3%</td>
<td>18.3</td>
<td>(19.8)</td>
<td>16.0%</td>
</tr>
<tr>
<td>[ ] FINE ARTS BUILDING</td>
<td>2</td>
<td>13.1%</td>
<td>9.0</td>
<td>(29.0)</td>
<td>3.1%</td>
</tr>
<tr>
<td>[ ] GRAVES-PIERCE COMPLEX</td>
<td>4</td>
<td>46.5%</td>
<td>11.8</td>
<td>(26.3)</td>
<td>14.4%</td>
</tr>
<tr>
<td>[ ] HORSE SCIENCE BARN</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>[ ] INDUSTRIAL TECHNOLOGY BUILDING</td>
<td>1</td>
<td>26.9%</td>
<td>21.0</td>
<td>(17.0)</td>
<td>14.9%</td>
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<tr>
<td>[ ] LAWRENCE HALL</td>
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<td>30.4%</td>
<td>21.2</td>
<td>(16.8)</td>
<td>17.0%</td>
</tr>
<tr>
<td>[ ] MORELOCK ACADEMIC BUILDING</td>
<td>12</td>
<td>36.9%</td>
<td>19.7</td>
<td>(18.3)</td>
<td>19.1%</td>
</tr>
<tr>
<td>[ ] MOTION CAPTURE LAB</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>[ ] WARNOCK SCIENCE BUILDING</td>
<td>6</td>
<td>30.6%</td>
<td>16.2</td>
<td>(21.8)</td>
<td>13.0%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>48</td>
<td><strong>35.6%</strong></td>
<td><strong>17.2</strong></td>
<td><strong>(20.8)</strong></td>
<td><strong>16.1%</strong></td>
</tr>
</tbody>
</table>

**THECB Classroom Fill Target Rate**

<table>
<thead>
<tr>
<th>Building</th>
<th>Room Fill</th>
<th>Average Hours/ Week</th>
<th>Difference from Target</th>
<th>Overall Building Utilization</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>THECB Target Hours</strong></td>
<td>65%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>THECB Target Hours</strong></td>
<td>38</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Alpine: Classroom Utilization By Building**
# Overall Class Lab (FICM 210) Usage by Building

**Sul Ross University, 2019F**

<table>
<thead>
<tr>
<th>Building</th>
<th>Rooms</th>
<th>Room Fill</th>
<th>Average Hours/ Week</th>
<th>Difference from Target</th>
<th>Overall Building Utilization</th>
</tr>
</thead>
<tbody>
<tr>
<td>402</td>
<td>2</td>
<td>26.6%</td>
<td>4.5</td>
<td>(20.5)</td>
<td>4.8%</td>
</tr>
<tr>
<td>400</td>
<td>2</td>
<td>27.4%</td>
<td>19.5</td>
<td>(5.5)</td>
<td>21.4%</td>
</tr>
<tr>
<td>412</td>
<td>2</td>
<td>16.2%</td>
<td>19.5</td>
<td>(5.5)</td>
<td>12.6%</td>
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<tr>
<td>702</td>
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<td>-</td>
<td>(25.0)</td>
<td>0.0%</td>
</tr>
<tr>
<td>647</td>
<td>4</td>
<td>30.0%</td>
<td>3.8</td>
<td>(21.3)</td>
<td>4.5%</td>
</tr>
<tr>
<td>104</td>
<td>2</td>
<td>0.0%</td>
<td>-</td>
<td>(25.0)</td>
<td>0.0%</td>
</tr>
<tr>
<td>405</td>
<td>4</td>
<td>21.9%</td>
<td>16.5</td>
<td>(8.5)</td>
<td>14.5%</td>
</tr>
<tr>
<td>406</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>649</td>
<td>1</td>
<td>0.0%</td>
<td>-</td>
<td>(25.0)</td>
<td>0.0%</td>
</tr>
<tr>
<td>408</td>
<td>6</td>
<td>17.0%</td>
<td>3.0</td>
<td>(22.0)</td>
<td>2.0%</td>
</tr>
<tr>
<td>100</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>401</td>
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<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>676</td>
<td>11</td>
<td>44.5%</td>
<td>9.0</td>
<td>(16.0)</td>
<td>16.0%</td>
</tr>
<tr>
<td>403</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>36</strong></td>
<td><strong>30.1%</strong></td>
<td><strong>8.0</strong></td>
<td><strong>(17.0)</strong></td>
<td><strong>9.6%</strong></td>
</tr>
</tbody>
</table>

**Alpine: Class Lab Utilization**

**By Building**
## Overall Classroom (FICM 110) Usage by Building

Sul Ross University - Del Rio, Eagle Pass, and Uvalde Campus Locations, 2019F

**Room Fill:** Less than THECB Target | Greater than or Equal to THECB Target

**Building Utilization:** Less than or Equal to 50% | Between 50% to 75% | Greater than Equal to 75%

<table>
<thead>
<tr>
<th>Building</th>
<th>Rooms</th>
<th>Room Fill</th>
<th>Average Hours/Day</th>
<th>Difference from Target</th>
<th>Overall Building Utilization</th>
</tr>
</thead>
<tbody>
<tr>
<td>15 DR RGC ADMIN BLDG</td>
<td>1</td>
<td>0.0%</td>
<td>-</td>
<td>(38.0)</td>
<td>0.0%</td>
</tr>
<tr>
<td>23 DR RGC CLASSROOM BLDG</td>
<td>9</td>
<td>27.0%</td>
<td>14.4</td>
<td>(23.6)</td>
<td>10.3%</td>
</tr>
<tr>
<td>21 DR RGC FACULTY BLDG</td>
<td>1</td>
<td>0.0%</td>
<td>-</td>
<td>(38.0)</td>
<td>0.0%</td>
</tr>
<tr>
<td>22 DR RGC TECHNOLOGY BLDG</td>
<td>1</td>
<td>11.1%</td>
<td>3.0</td>
<td>(35.0)</td>
<td>0.9%</td>
</tr>
<tr>
<td>20 EP RGC EAGLE PASS II</td>
<td>10</td>
<td>41.1%</td>
<td>4.0</td>
<td>(34.0)</td>
<td>4.3%</td>
</tr>
<tr>
<td>14 EP RGC SRSU ADMIN BLDG</td>
<td>4</td>
<td>38.8%</td>
<td>27.0</td>
<td>(11.0)</td>
<td>27.5%</td>
</tr>
<tr>
<td>27 UV RGC ADMIN BLDG</td>
<td>1</td>
<td>0.0%</td>
<td>-</td>
<td>(38.0)</td>
<td>0.0%</td>
</tr>
<tr>
<td>26 UV RGC CLASSROOM BLDG</td>
<td>9</td>
<td>20.9%</td>
<td>16.0</td>
<td>(22.0)</td>
<td>8.8%</td>
</tr>
<tr>
<td>25 UV RGC FACULTY BLDG</td>
<td>1</td>
<td>0.0%</td>
<td>-</td>
<td>(38.0)</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>37</strong></td>
<td><strong>29.2%</strong></td>
<td><strong>11.5</strong></td>
<td><strong>(26.5)</strong></td>
<td><strong>8.8%</strong></td>
</tr>
</tbody>
</table>

**THECB Classroom Fill Target Rate:** 65%

**THECB Target Hours:** 38

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**Satellite Campuses: Classroom Utilization**

**By Building**
### Overall Class Lab (FICM 210) Usage by Building

Sul Ross University - Del Rio, Eagle Pass, and Uvalde Campus Locations, 2019F

<table>
<thead>
<tr>
<th>Building</th>
<th>Rooms</th>
<th>Room Fill</th>
<th>Average Hours/</th>
<th>Difference from Target</th>
<th>Overall Building Utilization (Function of Room Fill and Hourly Usage)</th>
</tr>
</thead>
<tbody>
<tr>
<td>DR RGC ADMIN BLDG</td>
<td>15</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DR RGC CLASSROOM BLDG</td>
<td>23</td>
<td>29.2%</td>
<td>5.0</td>
<td>(20.0)</td>
<td>5.8%</td>
</tr>
<tr>
<td>DR RGC FACULTY BLDG</td>
<td>21</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DR RGC TECHNOLOGY BLDG</td>
<td>22</td>
<td>0.0%</td>
<td>-</td>
<td>(25.0)</td>
<td>0.0%</td>
</tr>
<tr>
<td>EP RGC EAGLE PASS II</td>
<td>20</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EP RGC SRSU ADMIN BLDG</td>
<td>14</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UV RGC ADMIN BLDG</td>
<td>37</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UV RGC CLASSROOM BLDG</td>
<td>26</td>
<td>0.0%</td>
<td>-</td>
<td>(25.0)</td>
<td>0.0%</td>
</tr>
<tr>
<td>UV RGC FACULTY BLDG</td>
<td>25</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>5</strong></td>
<td><strong>29.2%</strong></td>
<td><strong>2.0</strong></td>
<td><strong>(23.0)</strong></td>
<td><strong>2.3%</strong></td>
</tr>
</tbody>
</table>
Alpine: Enrollment Projection

Based on 2009 – 2019 Trend Line

2019 Capture Rate (2019 Enrollment / 20 Mile Radius Projected Population Age 15-59) Held Constant at 34.6%

High Schools within 20 Miles Radius of Campus (12th Grade Class Growth, CAGR 2014-18 Held Constant at 2.0%)

Average of All Scenarios
• Guiding Principles
• Main Campus
• Range Animal Science Center Area
• Athletics Area
• Hwy 67/Hwy 90 Area
• Kokernot Lodge Area
• SRSU Rio Grande College
• Create outdoor gathering spaces that can host a variety of activities, events and academic opportunities.
• Capitalize on natural and physical view corridors.
• Continue to enhance the pedestrian experience of the campus.
• Provide adequate classroom, lab and office space that is technologically functional.
• Build on a sense of community between Sul Ross State University and the communities in which it is located.
• Encourage growth and development of Sul Ross State University campuses to positively impact the user’s experience, campus accessibility and the natural environment.
A. Library Expansion
B. Black Box Theater
C. University Center Renovation
D. Temporary Campus Residence
E. Museum of the Big Bend Expansion
F. Mountainside Development
G. Observatory Relocation
H. Arts Building
I. Bus Barn
J. Central Heating and Cooling Plant Renovation
K. Campus Cottages
L. Swimming Pool Complex
M. Graves-Pierce Complex Renovation
N. Gallego Center Expansion
O. Greening Existing Parking Lots
P. Additional Campus Landscaping
Q. Shaded Outdoor Seating
R. Main Campus Loop Trail
S. Reconfigure Drop Off
A. Library Expansion
- Rooftop patio with indoor/outdoor gathering space and commercial-grade kitchen
- Extend or build additional elevator and stairs to provide access to the rooftop
- Creates space to entertain alumni, donors, guests and parents
- Could help with recruiting and possibly become an occasional “after hours” hangout for student and staff activities

B. Blackbox Theater
- 1-story, 2,900 GSF blackbox theater as addition to Morelock Academic Building
- Facility with flat floor and spatial flexibility to allow for varying practice and performance configurations
C. University Center Renovation
  o  Second floor expansion
  o  First floor renovation to expand indoor/outdoor seating opportunities
  o  Possibly introduce additional food options

D. Temporary Campus Residence
  o  Property proposed to be deeded to SRSU in 2021
  o  Repurpose property as temporary housing for visiting artists, writers and event speakers
E. Museum of the Big Bend Expansion

- New approx. 12,100 GSF building
- Indoor and outdoor event spaces for up to 300 people
- Permanent and temporary exhibit spaces that allow views into the space during after-hour events
- Offices, storage and support space
- Showcase work from Sul Ross faculty and students

F. Mountainside Development

- Future development opportunity
- 2019 report evaluated the potential use as hotel/conference center and culinary/hospitality education complex, but other potential uses may also arise
G. Observatory Relocation
- Demolish existing observatory
- Restore existing telescope
- Consider relocating the facility to a more prominent location near the new trailhead near Mountainside
- Could encourage campus visitation by the community and create donation opportunities

H. Arts Building
- Renovate the existing Industrial Technology Building & Art Annex to accommodate the Arts Program
- Incorporate offices; teaching spaces; and facilities for drawing, painting, ceramics, sculpture and photography
- Include drainage improvements to ensure that water draining off the mountain doesn’t create issues with equipment such as electrical kilns

I. Bus Barn
- 1-story, 3,000 GSF metal building for storage and maintenance of campus buses
- Garage space or cover for heavy equipment (e.g., backhoe, mowers, forklift)
J. Central Heating & Cooling Plant Renovation

- Demolish existing constant flow primary chilled water pumps, condenser water pumps and existing pneumatic controls
- Modify central plant piping to incorporate plate and frame heat exchanger to provide free cooling during mild temperature days of the year
- Install new high efficiency chilled water and condenser water pumps with variable frequency drives
- Install variable frequency drives for existing cooling tower fans
- Modify existing direct digital control system to include central plant and new HVAC equipment

K. Campus Cottages

- Restore facilities to function as office space
- Rentable spaces for foundations, non-profits, state representatives, etc.
L. Swimming Pool Complex
- Demolish existing 13,350 SF building
- Build 1-story, 16,800 GSF building with new 18 m x 25 m swimming pool, offices and locker rooms
- Outdoor seating area with landscaping for pool users as well as nearby student residences
- Potential outdoor pool (75’ x 50’) for recreational use (shown as dashed line)

M. Graves-Pierce Complex Renovation
- Remove northwest and northeast corridors
- Convert southwest corridor to additional office space
- Demolition of the northwest corridor creates space for new pool complex building

N. Gallego Center Expansion
- New 7,800 GSF expansion with weight room and two additional locker rooms
- Possible indoor climbing wall
- Potential second-floor expansion (not included in the 7,800 GSF) for VIP lounge and rooftop patio
O. Greening Existing Parking Lots
- Additional landscaping in primary parking areas
- Native trees to provide shade, where possible

P. Additional Campus Landscaping
- Supplement existing landscaping with additional native species
- Shade trees recommended in outdoor gathering areas
Q. Shaded Outdoor Seating

- Outdoor gathering spaces located near existing points of interest to create expanded opportunities for the campus community.
- Enhanced paving, tables with umbrellas and/or shade trees.

Main campus locations:
- Outside of the Morgan University Center
- Central fountain area
- Pool and student housing area
R. Main Campus Loop Trail
- ~ 1 ½ mile trail loop with landscaping and appropriate seating
- Informal trail access to the mountain
- Connects to the Hwy 67/Hwy 90 park and fitness area and the trail at RAS area

S. Reconfigure Drop Off
- Reduces vehicular footprint and reclaims pedestrian space adjacent to Briscoe Administration Building and the Library

From SRSU Campus Access Projects 2 & 3 (July 2020)
T. Industrial Technology Building
U. RAS Expansion
V. Additional Rodeo Barns
W. Rodeo Complex Expansion
X. University Hike and Bike Trail
Y. Enhanced Entry Signage
Z. Pedestrian Crosswalk
**T. Industrial Technology Building**
- 1-story, 35,000 GSF facility for expanded Industrial Technology program
- Incorporate offices; teaching spaces; collaboration space; and facilities for welding, metalworking, woodworking, machining and automotive maintenance
- Preserve a flat, outdoor space for student use
- Parking lot to serve Industrial Tech. students and faculty, as well as hike and bike trailhead parking

**U. RAS Expansion**
- 1-story, 14,000 GSF expansion to accommodate dry and prep labs and sample storage
- Outdoor gathering area for informal student gathering and outdoor educational activities
- Potentially incorporate the Borderlands Research Institute Welcome Center
V. Additional Rodeo Barns

- Five additional stall barns along Old Marathon Road and adjacent to the Horse Science Facility
- Provides additional barn space as the program continues to grow
W. Rodeo Complex Expansion

- New rodeo structure with higher roof, larger arena (85,000 SF footprint), and SW sun and wind protection
- 3,000 GSF structure for ticketing, concessions, offices and restrooms
- Parking reconfiguration and expansion along Paso Del Norte Rd
- Additional parking area on east side of Paso Del Norte Rd
- Additional animal pens and alleys connecting to barns
- Maintain overflow rodeo parking with multiple entry and exit points along Paso Del Norte Rd and Hwy 67/Hwy 90
X. University Hike and Bike Trail

- ~2 miles of hike and bike trails
- Connect to Main Campus trail system
- Near-term trail parking along the north side of Hwy 67/Hwy 90
- Long-term parking in the Industrial Technology parking lot
Y. Enhanced Entry Signage
- More prominent monument signage with enhanced landscaping
- Creates an eastern gateway into Sul Ross and the Alpine community

Z. Pedestrian Crosswalk
- Enhanced pedestrian crossing such as a pedestrian activated blinking signal to improve safety
AA. Improved Track & Field Facilities
- Resurface the track and field facilities and ensure they meet current collegiate standards
- New covered bleachers
- Flexible open space to allow for team gatherings, tents, etc.
- Potential future track and field sport area
- Informal concession space with utility hookups

BB. Soccer & Baseball Complex Enhancements
- Two (2) 1-story, 5,560 GSF buildings with locker rooms for men and women’s soccer and softball, visiting teams, additional storage, and laundry facilities
- Convert softball and soccer fields to turf
- Ensure facilities are ADA accessible
- New parking lot with shade trees
- Covered seating at both fields
HWY 67/HWY 90 AREA

CC. Hwy 67/Hwy 90 Park
- Community gardens with water connection
- Outdoor fitness space
- Walking trail
- Two picnic pavilions
- Restroom

DD. Hwy 67/Hwy 90 Pedestrian Bridge
- Pedestrian bridge connecting the park to Main Campus
- Branding opportunities on overpass

EE. Satellite Rodeo RV Parking
- Gravel parking area with RV hook-ups
- Revenue generating potential
**Kokernot Lodge Area**

**FF. Kokernot Lodge Campus Enhancements**

- Restore the historic seating area
- Reestablish stage with rear wall to reduce sound disruptions from the road
- Restore the lodge to include a small meeting room, dining facility and commercial grade kitchen
- Continue pursuing opportunities to add water to the creek that runs through the property and the old Burgess’ Water Hole
- Enhance the grounds with renovated barbeque pits, walking trails and restored native landscaping along the creek
SRSU Rio Grande College Facility

- 2-story, 42,300 GSF standalone facility in Del Rio, Eagle Pass or Uvalde
- On-site services to support onboarding, administration, instructional spaces and student learning spaces
- Fully equipped for distance learning
- Parking area
QUESTIONS OR COMMENTS?